

2024 ANNUAL ACCOUNTS

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Certification by Accounting Officer

The Annual Accounts of EDA for the year 2024 have been prepared in accordance with the European Defence Agency Financial Rules.

I have obtained from the Authorising Officer, who certified their reliability, all the information necessary to produce the accounts that show EDA's assets and liabilities and the budgetary implementation.

I hereby certify that based on this information, and on such checks as I deemed necessary to sign off the accounts, I have a reasonable assurance that the accounts present fairly, in all material aspects, the financial position, the results of the operations and the cash-flow of EDA.

Brussels, 30 June 2025

Bart Goessens

Accounting Officer

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Activity report

The main activities of the Agency in 2024 are outlined in the Annual Report 2024. This publication can be viewed on the Agency Website:

https://www.eda.europa.eu/info-hub/publications

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Result of the year

2024 Financial highlights

Figures in K € - Budgetary accounting

| HISTORICAL DATA BUDGET IMPLEMENTATION | | | | | | | | | |
|---------------------------------------|--------|--------|--------|--------|--------|--------|--|--|--|
| Figures in k € | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | | | |
| REVENUES | | | | | | | | | |
| MEMBER STATE CONTRIBUTIONS | 50,338 | 43,593 | 38,076 | 36,507 | 35,533 | 33,268 | | | |
| DEDUCTIONS FROM STAFF REMUNERATION | 2,263 | 2,092 | 1,939 | 1,771 | 1,698 | 1,614 | | | |
| FINANCIAL INCOME | 946 | 672 | 23 | 7 | 16 | 3 | | | |
| OTHER REVENUES | 1,547 | 384 | 383 | 402 | 375 | 415 | | | |
| TOTAL REVENUES | 55,094 | 46,741 | 40,421 | 38,687 | 37,622 | 35,300 | | | |
| EXPENSES | | | | | | | | | |
| PERSONNEL EXPENSES | 32,333 | 28,634 | 26,005 | 23,823 | 22,858 | 21,978 | | | |
| FUNCTIONING EXPENSES | 7,415 | 7,852 | 7,611 | 6,062 | 7,917 | 5,880 | | | |
| OPERATIONAL PROJECTS & STUDIES | 9,401 | 6,590 | 5,517 | 6,957 | 6,254 | 6,910 | | | |
| OTHER EXPENSES | 249 | 87 | | | | | | | |
| TOTAL EXPENSES | 49,398 | 43,164 | 39,133 | 36,842 | 37,029 | 34,768 | | | |
| BUDGETARY SURPLUS REPAYABLE TO pMS | 5,696 | 3,578 | 1,288 | 1,845 | 593 | 533 | | | |

Figures subject to rounding to nearest '000 Euro

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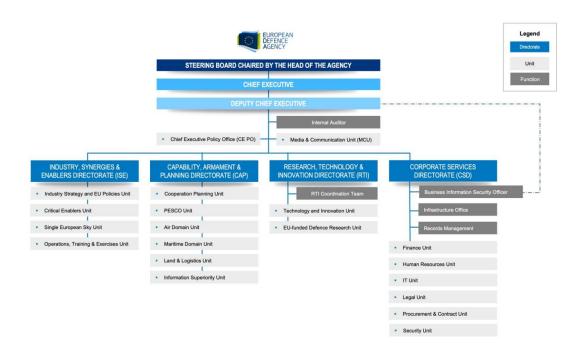
EDA structure and functions

The European Defence Agency is an Agency of the European Union (¹), falling under the direction and authority of the Council, which issues guidance and guidelines to and receives reports from the Head of the Agency, High Representative of the Union for Foreign Affairs & Security Policy/Vice-President of the European Commission.

The Agency is governed by a Steering Board. The Head of the Agency chairs the Steering Board made up of Defence Ministers from the 27 EU Member States (MS)² and a representative of the European Commission. In addition to ministerial meetings at least twice a year, the Steering Board also meets at the sub-ministerial level: National Armaments Directors, Research and Technology Directors and in Capabilities formation.

The Agency is established "to support the Member States in their effort to improve European defence capabilities in the field of crisis management and to sustain the Common Foreign and Security Policy as it stands now and develops in the future".

The internal organisation of the Agency during 2024 is represented here below.



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¹ Council Decision (CFSP) 2015/1835 of 12 October 2015 defining the statute, seat and operational rules of the European Defence Agency and repealing Joint Action 2004/551/CFSP.

² On 23 March 2023, Denmark became the 27th Member State of the European Defence Agency.

Industry Synergies & Enablers (ISE)

The ISE Directorate facilitates work to address the implications of EU legislation and policies for the defence sector: REACH, procurement, funding instruments and the analysis of developments influencing governmental and industrial stakeholders.

In the wider context of military aviation, the Directorate facilitates the coordination of military views from and in support of Member States and the relevant international military organisations in the framework of Single European Sky (SES) and acts as the interface with the EU institutions and related bodies. The Directorate supports Member States in their efforts to enable RPAS integration in non-segregated airspace and in harmonising military aviation safety issues using a progressive introduction of total system approach to military aviation and addressing the aviation cyber aspects.

The ISE Directorate is responsible for activities on critical enablers to support defence cooperation and enhance interoperability: military airworthiness, standardisation and certification, defence test & evaluation and education and training. The Directorate provides support to CSDP military and civilian operations and missions as well as Member States using all existing EDA instruments cross-directorates.

Capability, Armament & Planning (CAP)

The Capability, Armament & Planning Directorate (CAP) identifies, plans and proposes collaborative opportunities in support of EU capability development priorities and tailored to Member States' needs, representing a coherent approach from priority setting to impact.

The Directorate is in charge of elaborating the Capability Development Plan (CDP), based on the analysis of military requirements conducted together with Member States. It also identifies output-oriented EU capability development priorities and coordinates the development of Strategic Context Cases to facilitate the implementation of these priorities.

The Directorate coordinates the Coordinated Annual Review on Defence (CARD), for which the Agency provides the secretariat, establishing a regularly updated overview of the European defence capability landscape and its coherence.

The Directorate provides EDA's secretariat functions to the Permanent Structured Cooperation (PESCO), together with the European External Action Service, including the EU Military Staff. Within the PESCO secretariat, the Directorate coordinates EDA's assessment of PESCO project proposals from the capability perspective, as well as the National Implementation Plans of PESCO participating Member States and supports PESCO project implementation.

Research, Technology & Innovation (RTI)

The RTI Directorate provides support to Member States and to the European Commission for the Preparatory Action for defence research, including its implementation, and the research dimension of the European Defence Fund. The Directorate also ensures the promotion of innovation in defence and the exploitation of synergies at EU level with civil research in dual-use technology fields.

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Corporate Services Directorate (CSD)

The Corporate Services Directorate (CSD) provides critical business support to EDA operations by delivering high-quality corporate services under seven dedicated organizational elements, namely: Human Resources; Procurement and Contract Management; Finance; IT and Information Management, Security, Legal and Infrastructure. Additionally, the Record Manager is responsible for the effective management of information produced and/or received by the organisation.

CSD processes are geared towards efficient and optimal use of resources, leveraging good practice and technological solutions while ensuring sound financial management, transparency and accountability; outward focus and commitment to continuous improvement are the hallmarks of CSD.

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Financial statements

Principles of the budgetary implementation

The budget of the Agency is established and implemented in compliance with the principles set out in EDA Financial Rules: principle of unity and budgetary accuracy, annuality, equilibrium, unit of account, universality, specification, sound financial management and transparency. The compliance with the budgetary principles requires effective and efficient internal control.

Principles of unity and of budgetary accuracy

No revenue shall be collected, and no expenditure effected unless booked to a line in the Agency's budget. No expenditure may be committed or authorised in excess of the appropriations authorised by the Agency's budget. An appropriation may be entered in the Agency's budget only if it is for an item of expenditure considered necessary.

Principle of annuality

The appropriations entered in the Agency's budget shall be authorised for a financial year which shall run from 1 January to 31 December.

Principle of equilibrium

Revenue and payment appropriations shall be in balance.

Principle of unit of account

The budget of the European Defence Agency shall be drawn up and implemented in Euro (€) and the accounts shall be presented in Euro (€).

Principle of universality

Total revenue shall cover total payment appropriations. All revenue and expenditure shall be entered into the budget in full without any adjustment against each other.

Principle of specification

Appropriations shall be earmarked for specific purposes at least by title and chapter.

Principle of sound financial management

Appropriations shall be used in accordance with the principle of sound financial management, namely in accordance with the principles of economy, efficiency, and effectiveness. The principle of economy requires that the resources used by the Agency in the pursuit of its activities are made available in due time, in appropriate quantity and quality and at the best price.

The principle of efficiency concerns the best relationship between resources employed and results achieved. The principle of effectiveness concerns the attainment of the specific objectives set and the achievement of the intended results.

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Principle of transparency

EDA budget shall be established and implemented, and the accounts presented in accordance with the principle of transparency. The Agency's budget, including the staff establishment plan and amending budgets, as adopted, shall be published on the internet site of the Agency within four weeks of their adoption.

2024 Consolidated budget implementation report

| CONSOLIDATED BUDGET IMPLEMENTATION REPORT 2024 | | | | | | | | | |
|--|--------------|--------------------|------------|--------|-------------|-------------|--------------------|------------|------------|
| | EDA G | EDA GENERAL BUDGET | | | AD HOCS | | ADDITIONAL REVENUE | | |
| | 2024 | 2024 | 2024 | 2024 | 2024 | 2024 | 2024 | 2024 | 2024 |
| Figures in € | Budget (REV) | Committed | Paid | Budget | Committed | Paid | Budget | Committed | Paid |
| Title I: PERSONNEL EXPENSES | 32,407,222 | 32,332,956 | 32,021,274 | | | | | | |
| Title II: FUNCTIONING EXPENSES | 7,952,778 | 7,414,871 | 5,617,235 | | | | | 1,949,510 | 550,251 |
| TOTAL PERSONNEL & FUNCTIONING EXPENSES | 40,360,000 | 39,747,827 | 37,638,509 | | | | | 1,949,510 | 550,251 |
| Title III: OPERATIONAL BUDGET | 9,704,535 | 9,400,760 | 420,811 | | 270,540,603 | 157,919,976 | | 69,339,162 | 37,781,102 |
| Title IV: OTHER EXPENDITURE | 1,873,247 | 249,306 | 104,192 | | | | | | |
| TOTAL EXPENSES | 51,937,782 | 49,397,893 | 38,163,512 | | 270,540,603 | 157,919,976 | | 71,288,672 | 38,331,353 |
| Title IV: MISC. COMMUNITY TAXES, LEVIES & DUES | 1,600,000 | | 2,262,990 | | | 0 | | | 0 |
| Title V: FINANCIAL INCOME | | | 945,945 | | | 9,256,685 | | | 651,307 |
| Title VI: pMS CONTRIBUTIONS | 50,337,782 | | 50,337,782 | | | 244,485,755 | | | 69,450,557 |
| Title VII: OTHER REVENUES | | | 1,547,317 | | | 0 | | | 0 |
| TOTAL REVENUES | 51,937,782 | | 55,094,034 | | | 253,742,441 | | | 70,101,864 |
| BUDGETARY SURPLUS REPAYABLE TO MS | | | 5,696,141 | | | N/A | | | N/A |

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Budgetary implementation reports

Fund source C1 (2024 budget)

The fund source "C1" represents the funds budgeted for and implemented in the current financial year. Below, the 2024 budget figures under the heading (Initial) show the figures as initially adopted, while the budget figures under the heading (REV) show the budget after transfers and amendment at the end of the budget year.

| | Notes | | 202 | 24 | |
|--|-------|------------------|--------------|------------|---|
| Figures in € | 1 | Budget (Initial) | Budget (REV) | Committed | Paid |
| EXPENSES | | | | | |
| Title I: PERSONNEL EXPENSES | 2 | 32,051,500 | 32,407,222 | 32,332,956 | 32,021,274 |
| Chapter 11: TEMPORARY STAFF | _ | 22,137,500 | 22,315,801 | 22,315,801 | 22,315,801 |
| Chapter 12: SNE, CONTRACT & OTHER STAFF | | 7,529,500 | 7,450,284 | 7,376,018 | 7,309,227 |
| Chapter 13: STAFF RELATED | | 2,384,500 | 2,641,138 | 2,641,138 | 2,396,246 |
| | | | | | |
| Title II: FUNCTIONING EXPENSES | 3 | 8,308,500 | 7,952,778 | 7,414,871 | 5,617,235 |
| Chapter 20: BUILDING AND BUILDING RELATED EXPENSES | | 4,492,500 | 4,260,465 | 4,257,390 | 3,667,155 |
| Chapter 21: INFORMATION TECHNOLOGY EXPENSES | | 3,025,000 | 2,932,130 | 2,398,396 | 1,753,588 |
| Chapter 22: OTHER FUNCTIONING EXPENSES | | 791,000 | 760,183 | 759,085 | 196,492 |
| TOTAL PERSONNEL & FUNCTIONING EXPENSES | | 40,360,000 | 40,360,000 | 39,747,827 | 37,638,509 |
| | | | | | |
| Title III: OPERATIONAL BUDGET EXPENSES | | | | | |
| Chapter 30: PROJECTS AND STUDIES | 4 | 8,000,000 | 9,704,535 | 9,400,760 | 420,811 |
| TOTAL OPERATIONAL BUDGET | | 8,000,000 | 9,704,535 | 9,400,760 | 420,811 |
| | | | | | |
| Title IV: OTHER EXPENDITURE | | | | | |
| Chapter 40: OTHER EXPENDITURE | 4 | 0 | 1,873,247 | 249,306 | 104,192 |
| TOTAL OTHER EXPENDITURE | | 0 | 1,873,247 | 249,306 | 104,192 |
| TOTAL OTHER EXPENDITURE | | · · | 1,673,247 | 249,300 | 104,132 |
| TOTAL EXPENSES | | 48,360,000 | 51,937,782 | 49,397,893 | 38,163,512 |
| | | | | | |
| REVENUES | | | | | |
| Title IV: TAXATION | | | | | |
| Chapter 40: DEDUCTIONS FROM STAFF REMUNERATION | 5 | 1,600,000 | 1,600,000 | | 2,262,990 |
| | | | | | |
| Title V: FINANCIAL INCOME | | | | | |
| Chapter 50: FINANCIAL INCOME | | | | | 945,945 |
| Title VI: MEMBER STATE CONTRIBUTIONS | | | | | |
| Chapter 60 : MEMBER STATE CONTRIBUTIONS | 6 | 46,760,000 | 50,337,782 | | 50,337,782 |
| Chapter of the Indiana Continue Total | | 40,700,000 | 00,007,702 | | 00,007,702 |
| Title VII: OTHER REVENUES | | | | | |
| Chapter 75: OTHER REVENUES | 5 | | | | 1,547,317 |
| TOTAL DEVENUES | | 40 200 000 | E4 027 700 | | FF 004 624 |
| TOTAL REVENUES | | 48,360,000 | 51,937,782 | | 55,094,034 |
| BUDGETARY SURPLUS | 7 | | | | 5,696,141 |
| | | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |

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Fund source C4 (2024 budget)

The fund source "C4" fund source represents amounts recovered during 2024 from EDA suppliers, external experts or staff members (e.g. in the context of mission reimbursements). The funds concerned are made available again for expenditure following the cashing of such recoveries.

| Notes | 2024 (Fund source C4) | | | | |
|--|------------------------------|-----------|--------|--|--|
| Figures in € | Budget | Committed | Paid | | |
| EXPENSES | | | | | |
| Title I : PERSONNEL EXPENSES 2 | _ | _ | - | | |
| Chapter 11: TEMPORARY STAFF | - | - | - | | |
| Chapter 12: SNE, CONTRACT & OTHER STAFF | - | - | - | | |
| Chapter 13: STAFF RELATED | - | - | - | | |
| Title II : FUNCTIONING EXPENSES | _ | _ | _ | | |
| Chapter 20: BUILDING AND BUILDING RELATED EXPENSES | - - | | _ _ | | |
| Chapter 21: INFORMATION TECHNOLOGY EXPENSES | _ | _ | _ | | |
| Chapter 22: OTHER FUNCTIONING EXPENSES | - | - | - | | |
| TOTAL DEPOCABLEL & FUNCTIONING EVENING | 0.00 | 0.00 | 0.00 | | |
| TOTAL PERSONNEL & FUNCTIONING EXPENSES | 0.00 | 0.00 | 0.00 | | |
| Title III : OPERATIONAL BUDGET EXPENSES | | | | | |
| Chapter 30: PROJECTS AND STUDIES | - | - | - | | |
| TOTAL OPERATIONAL BUDGET | 0.00 | 0.00 | 0.00 | | |
| TOTAL OF ENAMONAL BODOLI | 0.00 | 0.00 | 0.00 | | |
| Title IV: OTHER EXPENDITURE | | | | | |
| Chapter 40: OTHER EXPENDITURE | - | - | - | | |
| | | | | | |
| TOTAL OTHER EXPENDITURE | 0.00 | 0.00 | 0.00 | | |
| TOTAL EXPENSES | 0.00 | 0.00 | 0.00 | | |

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Fund source C8 and C2 (carry over from previous years)

The fund source "C8" represents appropriations which were automatically carried over from 2024 to 2025, to meet obligations arising from legal commitments signed in previous year(s). Operational Budget expenses (Title III) are paid from the fund source C2.

| Notes | 2024 | 2024 (Fund source C8 & C2) | | |
|--|------------|-----------------------------------|-----------|--|
| Figures in € | Budget | Committed | Paid | |
| EXPENSES | | | | |
| Title I : PERSONNEL EXPENSES 2 | 546,369 | 382,615 | 380,008 | |
| Chapter 11: TEMPORARY STAFF | 0 | 362,013 | 380,008 | |
| Chapter 12: SNE, CONTRACT & OTHER STAFF | 41.058 | 37,175 | 37,175 | |
| Chapter 13: STAFF RELATED | 505,311 | 345,441 | 342,833 | |
| Oliaptor 10. OTALL NEEDLED | 303,511 | 040,441 | 042,000 | |
| Title II: FUNCTIONING EXPENSES | 3,714,575 | 2,593,946 | 2,180,106 | |
| Chapter 20: BUILDING AND BUILDING RELATED EXPENSES | 477,450 | 354,208 | 297,719 | |
| Chapter 21: INFORMATION TECHNOLOGY EXPENSES | 2,612,219 | 1,662,589 | 1,381,921 | |
| Chapter 22: OTHER FUNCTIONING EXPENSES | 624,906 | 577,148 | 500,466 | |
| | | | | |
| TOTAL PERSONNEL & FUNCTIONING EXPENSES | 4,260,944 | 2,976,561 | 2,560,114 | |
| | | | | |
| Title III: OPERATIONAL BUDGET EXPENSES | | | | |
| Chapter 30: PROJECTS AND STUDIES | 10,605,190 | 10,424,731 | 4,641,011 | |
| TOTAL ORFOLDIOUS BURGET | 40.005.400 | 40 404 704 | 1011011 | |
| TOTAL OPERATIONAL BUDGET | 10,605,190 | 10,424,731 | 4,641,011 | |
| Title IV: OTHER EXPENDITURE | | | | |
| Chapter 40: OTHER EXPENDITURE | 86.789 | 41,692 | 41,692 | |
| Chapter 40. OTHER EXPENDITURE | 00,709 | 41,692 | 41,092 | |
| TOTAL OTHER EXPENDITURE | 86,789 | 41,692 | 41,692 | |
| | | | | |
| TOTAL EXPENSES | 14,952,923 | 13,442,984 | 7,242,817 | |

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Budget transfers and amendments

| | 2024 (Transfers & Amendments) | | | | | |
|--|-------------------------------|------------|-----------|--------------|--|--|
| Figures in € | Initial budget | Amendments | Transfers | Final budget | | |
| EXPENSES | | | | | | |
| Title I: PERSONNEL EXPENSES | 32,051,500 | 0 | 355,722 | 32,407,222 | | |
| Title II: FUNCTIONING EXPENSES | 8,308,500 | 0 | (355,722) | 7,952,778 | | |
| Title III: OPERATIONAL BUDGET EXPENSES | 8,000,000 | 1,704,535 | 0 | 9,704,535 | | |
| Title IV : OTHER EXPENDITURE | 0 | 1,873,247 | 0 | 1,873,247 | | |
| TOTAL EXPENSES | 48,360,000 | 3,577,782 | 0 | 51,937,782 | | |

* Surplus 2023 entered into budget 2024

Summary 2024 budget implementation

| Budget 2024 - Expenditure | | | | | | |
|--------------------------------|--------------|------------|------|--------------|-----|--------------------|
| | | | | | | Surplus |
| | Budget (REV) | Committed | % | Paid | % | Budget/Expenditure |
| | Α | В | | С | | D = A-B |
| Title I Personnel Expenses | 32,407,222 | 32,332,956 | 100% | 32,021,273.8 | 99% | 74,266 |
| Title II Functioning Expenses | 7,952,778 | 7,414,871 | 93% | 5,617,235.1 | 71% | 537,906 |
| Title III Operational Expenses | 9,704,535 | 9,400,760 | 97% | 420,811.3 | 4% | 303,775 |
| Title IV Other Expenses | 1,873,247 | 249,306 | 13% | 104,192.3 | 6% | 1,623,941 |
| Total | 51,937,782 | 49,397,893 | 95% | 38,163,512.5 | 73% | 2,539,889 |

| budget 2024 - Nevellue | | | | |
|---|------------|------------|------|-----------------|
| | Budget | Revenue | % | Surplus Revenue |
| | Α | В | С | E = B-A |
| Title IV Deductions from Staff Remuneration | 1,600,000 | 2,262,990 | 141% | 662,990 |
| Title V Financial Income | 0 | 945,945 | 0 | 945,945 |
| Title VI pMS Contributions | 50,337,782 | 50,337,782 | 100% | 0 |
| Title VII Other Revenues | 0 | 1,547,317 | 0 | 1,547,317 |
| Total | 51,937,782 | 55,094,034 | 106% | 3,156,252 |

Total Surplus D+E 5,696,141

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Evolution of outstanding budgetary commitments

The table below shows the evolution of commitments carried forward from previous years and the open balance of 2024 budgetary commitments at the end of the year.

| Carry forwards from previous years | | | | | | | | |
|------------------------------------|----------------------------|--------------|---------------------------------|-------------|--|--|--|--|
| | Initial amount outstanding | Amounts paid | Carryforwards cancelled in 2024 | Outstanding | | | | |
| Title I Personnel Expenses | 546,369 | 380,008 | 163,753 | 2,607 | | | | |
| Title II Functioning Expenses | 3,714,575 | 2,180,106 | 1,120,630 | 413,840 | | | | |
| Title III Operational Expenses | 10,605,190 | 4,641,011 | 180,459 | 5,783,720 | | | | |
| Title IV Functioning Expenses | 86,789 | 41,692 | 45,097 | 0 | | | | |
| Totals | 14,952,923 | 7,242,817 | 1,509,939 | 6,200,167 | | | | |

| Outstanding Commitments 2024 | | | | | | | | |
|--------------------------------|----------------|--------------|-------------------|-------------|--|--|--|--|
| Title | Initial amount | Amounts paid | Amounts cancelled | Outstanding | | | | |
| Title I Personnel Expenses | 32,332,956 | 32,021,274 | 0 | 311,682 | | | | |
| Title II Functioning Expenses | 7,414,871 | 5,617,235 | 0 | 1,797,636 | | | | |
| Title III Operational Expenses | 9,400,760 | 420,811 | 0 | 8,979,948 | | | | |
| Title IV Functioning Expenses | 249,306 | 104,192 | 0 | 145,113 | | | | |
| Totals | 49,397,893 | 38,163,512 | 0 | 11,234,380 | | | | |

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Balance sheet

| BALANCE SHEET | | | | |
|---|-------|------------------|--------------------|--|
| | Notes | | | |
| Figures in € | | 31.12.2024 | 31.12.2023 | |
| ASSETS | | | | |
| A. NON-CURRENT ASSETS | | | | |
| IT ACCETS LINDED CONSTRUCTION | | 0 | 005.005 | |
| IT ASSETS UNDER CONSTRUCTION | | 0 E44.753 | 905,865 512,214 | |
| IT EQUIPMENT OFFICE FURNITURE | | 544,753 3,783 | 5,081 | |
| OFFICE FUNITURE OFFICE TECHNICAL EQUIPMENT | | 32,436 | 4,484 | |
| OFFICE FECTIVICAL EQUIL FILIN | | 32,430 | 4,404 | |
| TOTAL NON-CURRENT ASSETS | 8 | 580,973 | 1,427,644 | |
| | | | | |
| B. CURRENT ASSETS | | | | |
| Short-term receivables | | 50.040 | 40.044 | |
| SUNDRY RECEIVABLES | | 56,812 | 49,311 | |
| DEFERRED CHARGES | | 350,949 | 260,629 | |
| MS CONTRIBUTION RECEIVABLES | | 14,814,625 | 15,562,434 | |
| ACCRUED INCOME | | 262,179 | 476,727 | |
| Short-term receivables | 13 | 15,484,565 | 16,349,100 | |
| Cash and cash equivalents | | | | |
| EDA general | | 24,879,299 | 18,802,435 | |
| EDA Pensions | | 22,251,953 | 20,049,834 | |
| EDA BANK ACCOUNTS | | 47,131,252 | 38,852,269 | |
| Cash and cash equivalents | 9 | 47,131,252 | 38,852,269 | |
| TOTAL CURRENT ASSETS | | 62,615,817 | 55,201,369 | |
| TOTAL ASSETS | | 63,196,790 | 56,629,013 | |

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| BALANCE SHEET | | | | |
|------------------------------|-------|------------|------------|--|
| | Notes | | | |
| Figures in € | | 31.12.2024 | 31.12.2023 | |
| LIABILITIES & EQUITY | | | | |
| STAKEHOLDERS EQUITY | | | | |
| ACCUMULATED SURPLUS | | 11,287,761 | 10,961,767 | |
| ACCOUNTING SURPLUS/LOSS | | 1,833,227 | 325,995 | |
| STAKEHOLDERS | 10 | 13,120,988 | 11,287,761 | |
| SUPPLIER PAYABLES | | | | |
| ACCRUED EXPENSES | 11 | 5,727,717 | 5,517,342 | |
| - THEREOF FUNCTIONING | | 993,517 | 1,883,736 | |
| - THEREOF OPERATIONAL | | 4,734,200 | 3,633,606 | |
| AP SUPPLIERS | | 275,733 | 591,286 | |
| AP MS | | 2,360 | 75,654 | |
| AP PUBLIC BODIES | | 0 | 8,939 | |
| AP EU AG_rec | | 3,434 | 3,021 | |
| VERIF INVOICES | | 0 | 0 | |
| AD-HOC PAYABLE | | 15 | 15 | |
| SUNDRY PAYABLES | | 281,542 | 678,915 | |
| SUPPLIER PAYABLES | | 6,009,259 | 6,196,257 | |
| STAFF PAYABLES | 12 | | | |
| STAFF PENSION ACCRUALS | | 21,318,589 | 19,300,405 | |
| STAFF SUNDRY PAYABLES | | 202,717 | 222,262 | |
| STAFF PAYABLES | | 21,521,307 | 19,522,667 | |
| | | , , | | |
| DEFERRED REVENUE | 18 | | | |
| ADVANCE MS CONTRIBUTIONS | | 16,849,095 | 16,044,545 | |
| FUNDING SURPLUS CURRENT YEAR | | 5,696,141 | 3,577,782 | |
| ADVANCE CONTRIBUTIONS | | 22,545,236 | 19,622,327 | |
| TOTAL LIABILITIES | | 50,075,802 | 45,341,251 | |
| TOTAL LIABILITIES & EQUITY | | 63,196,790 | 56,629,013 | |

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Cash flow statement

| CASH FLOW | | | |
|--|-------|---------------------------|------------------------------------|
| 6/10/1/12011 | Notes | | |
| Figures in € | | 31.12.2024 | 31.12.2023 |
| Cash Flows from Operating Activities | | | |
| Receipts | | | |
| PMS CONTRIBUTIONS | | 48,412,127 | 42,681,047 |
| OTHER RECEIPTS | 17 | 86,022 | 305,212 |
| RESIDUAL FUNDS PROJECTS | | 0 | 0 |
| PENSION/SALARY CONTRIBUTIONS FROM ADDITIONAL REVENUE | 16 | 1,157,484 | 634,326 |
| BANK INTEREST | | 1,620,151 | 1,195,528 |
| REGULARISATION TRANSFERS BETWEEN ACCOUNTS | 14 | 6,547,630 | 5,143,159 |
| Total receipts | | 57,823,415 | 49,959,273 |
| | | | |
| Payments | | | |
| EDA GENERAL | | (37,785,932) | (37,357,141) |
| PENSIONS | | (5,103,412) | (4,182,868) |
| OTHER CHARGES | | (5,718) | (8,138) |
| REGULARISATION TRANSFERS BETWEEN ACCOUNTS | 14 | (6,609,101) | (5,143,159) |
| NEGOLI WWW. WAS ENGLEWY. GOOGNATO | 14 | (0,000,101) | (0,140,100) |
| Total payments | | (49,504,164) | (46,691,307) |
| | | | |
| Not Cook Flours from Operating Activities | | | |
| Net Cash Flows from Operating Activities | | 8,319,251 | 3,267,966 |
| | | 8,319,251 | 3,267,966 |
| Cash Flows from Investing Activities | | | |
| Cash Flows from Investing Activities PURCHASE OF ASSETS | | (40,268) | (117,779) |
| Cash Flows from Investing Activities | | | |
| Cash Flows from Investing Activities PURCHASE OF ASSETS | | (40,268) | (117,779) |
| Cash Flows from Investing Activities PURCHASE OF ASSETS ADVANCES | | (40,268) 0 | (117,779) 0 |
| Cash Flows from Investing Activities PURCHASE OF ASSETS ADVANCES | | (40,268) 0 | (117,779) 0 |
| Cash Flows from Investing Activities PURCHASE OF ASSETS ADVANCES Net Cash Flows from Investing Activities | | (40,268) 0 (40,268) | (117,779) 0 (117,779) |

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Statement of financial performance

| Statement of Financial Performance | | | | | |
|---|---------|--|--|--|--|
| | Notes | Reporting period (01.2024-16.2024) | Reporting period (01.2023-16.2023) | | |
| I. ECONOMIC RESULT OF THE YEAR (CALCULATED) | | 1,829,215 | 325,995 | | |
| | | | | | |
| II.1 REVENUES | | | | | |
| II.1.1 Operating revenues II.1.2 Financial revenues II.1.3 Other revenues | | 46,951,878 840,716 2,000 | 41,841,126 1,545,061 6,000 | | |
| TOTAL REVENUE | | 47,794,594 | 43,392,187 | | |
| II.2. EXPENSES | 2,3,4 | | | | |
| II.2.1 Operational Studies and Projects II.2.2 Staff expenses II.2.3 Administrative and IT expenses II.2.4. Fixed asset related expenses II.2.5. Financial expenses | 8 15 | 5,817,176 31,456,334 7,772,859 917,005 2,006 | 6,798,549 27,975,006 7,966,462 192,150 134,025 | | |
| TOTAL EXPENDITURE | | 45,965,379 | 43,066,192 | | |

Statement of changes in net assets

| Statement of change in net assets | | | | | |
|------------------------------------|-------------------------------|-----------------------------|------------|--|--|
| | Accumulated Surplus (Deficit) | Economic result of the year | Net Assets | | |
| Balance as of 31/12/2023 | 10,961,767 | 325,995 | 11,287,761 | | |
| Allocation of economic result 2023 | 325,995 | -325,995 | 0 | | |
| Economic result 2024 | | 1,829,215 | 1,829,215 | | |
| Balance as of 31/12/2024 | 11,287,761 | 1,829,215 | 13,116,976 | | |

The statement of changes in net assets reflects the movement in the liabilities as from 31 December 2023 to 31 December 2024.

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Reconciliation between budget outturn and economic outturn

| RECONCILIATION BETWEEN BUDGET OUTTURN A | 2024 | 2023 |
|--|-------------|-------------|
| Figures in € | 2024 | 2020 |
| Budgetary result | 5,696,141 | 3,577,782 |
| Adjustments for items not in the budgetary result but in the economic result | | |
| Income Projects C4 income | | 254 |
| Accued income | 262,179 | |
| Accrued income reversal | | (|
| Depreciation | (917,005) | (192,150 |
| Accrued assets | | (|
| Accrued charges | (5,727,717) | (5,517,342 |
| Accrued charges reversals | 5,517,342 | 5,708,039 |
| C4 expenditure | | (|
| C8 expenditure | (7,242,817) | (7,004,931) |
| Deferred expenditure | 350,949 | 260,629 |
| Deferred expenditure reversal | (260,629) | (216,339 |
| Previous year pre-financing/advances expensed in current year | , | , , |
| Invoices with no payment in current year | (459,775) | (657,856 |
| Budgetary result (pre-financing) deducted from revenue | (5,696,141) | (3,577,782 |
| Direct expenditure accounting entries | 966,161 | 856,435 |
| Adjustments for items in the budgetary result but not in the economic result | | |
| Asset acquisition | 70,334 | 88.350 |
| Carry forward cancellations | (1,509,939) | (375,261 |
| Carry over | 11,234,381 | 7,228,13 |
| Prefinancing payment | , , , , , | 278,283 |
| Other | (56,878) | (111,928 |
| Payment / cancellations of invoices registered in the previous year | (397,373) | (18,324 |
| Appropriations current year not committed | (221,212) | (, |
| Budget amendment / Surplus of previous year | | |
| Direct expenditure budget entries | | |
| Total | 1,829,215 | 325,995 |
| Economic result | (1,829,215) | (325,995 |
| Discrepancy | 0 | (|

Notes to the financial statements

Note 1 – Basis of presentation and specific accounting policies

Basis of presentation

EDA annual accounts have been established in conformity with:

- Council Decision (CFSP) 2015/1835 of 12 October 2015 defining the statute, seat and operational rules of the European Defence Agency
- Council Decision (EU) 2016/1353/CFSP of 4 August 2016 on the financial rules of the European Defence Agency.

In certain tables figures have been rounded to the nearest '000 € for ease of reference.

2024 Budget

The EDA General Budget for 2024 amounting to 48,360,000 € was adopted by the Steering Board on 14 November 2023.

The first 2024 amending budget, totalling 49,561,424 €, was adopted on 17 May 2024. With this amendment, the remaining balance at the end of 2023 under Chapter 40 "New Building Project expenses" was re-inscribed under the 2024 general budget. The establishment of Chapter 40 "New Building Project" under Title IV "Other expenses" was approved in 2023 by the Steering Board as a dedicated budget chapter to cover expenditure related to the new EDA building project.

The second 2024 amending budget, totalling 51,937,782 €, was adopted on 6 November 2024. With this amendment, the remaining amount of the 2023 budgetary surplus (€2,376,358) was inscribed in the 2024 general budget in accordance with the Steering Board's decision as follows:

- 671,823 € under Chapter 40 to support the funding of expenditure related to the New Building project;
- 1,704,535 € under Title III (Operational Budget) for the implementation of additional activities supporting the priority areas within EDA's Three-Year Planning Framework (3YPF)

In the table "2024 Budget transfers and amendments" information is provided on amendments and transfers in budget between the expenditure titles implemented during the year.

2024 ANNUAL ACCOUNTS

Member States (MS) contributions

The 2024 contributions from the 27 EU Member States are calculated in accordance with the principles of the EU budget proportional share of the MS's Gross National Income (GNI) in the total GNI aggregate³.

Contributions are due in three instalments, by 15 March, 15 June and 15 October (Art. 16, Council Decision (CFSP) 2015/1835 of 12 October 2015 defining the statute, seat and operational rules of the European Defence Agency).

In 2024 calls for an amount totalling to 46,760,000 € were issued. Additionally, the budgetary surplus 2023 (3,577,782 €) was inscribed. Consequently, MS contributions for the 2024 budget amounts to a total of 50,337,782 €.

Budget structure and presentation

The 2024 EDA general budget was adopted by the Steering Board at chapter level. In accordance with Article 21 of EDA Financial Rules, "the structure of the budgetary implementation report shall be the same as of the budget itself". The presentation of the budget implementation report in the annual accounts 2024 follows this requirement.

Specific accounting policies

Fixed asset policy

Items acquired by the Agency purchase price of which is 5 K € or more, with a period of use greater than one year, and which are not consumables are recorded in the fixed assets accounts. The Agency performs an annual inventory of its fixed tangible assets, where all qualifying assets are individually monitored and recorded in the fixed asset database.

The cost of fixed assets comprises the purchase price, including any directly attributable costs of bringing the asset into working condition for its intended use. However, routine maintenance and repairs are not capitalised but charged to expenses as incurred.

In line with the Agency's policy, asset-invoices are booked as expenses during the year and transferred to the balance sheet at year-end.

Depreciation / amortisation

Depreciation is computed on a straight-line basis, from the date of purchase, over the estimated useful life of the assets:

- 9 years for fitting-out of premises (building related investments),
- 3-5 years for office furniture and office technical equipment,
- 3-5 years for IT equipment and software and security equipment;
- 5 years for custom built IT solutions and systems.

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³ Reference: Definitive adoption (EU, Euratom) 2023/278 of the European Union's general budget for the financial year 2023

2024 ANNUAL ACCOUNTS

Accruals

Accrual charges for Title I (personnel related, such as unspent leave) and Title II (administrative expenditure) are calculated based on expected invoices/charges to be received/charged at the beginning of 2025 and relating to goods/services delivered in 2024 and leave entitlements of 2024.

Accruals for Title III are calculated on a pro rata basis to ensure the closest possible estimate.

Deferrals

Deferred charges are calculated based on the invoices received during 2024 for services which will be delivered in part or in full during 2025. The majority of the services which fall under this category are software subscriptions and software maintenance services.

Pensions

Staff (Temporary and Contract) pension rights, including corresponding interests, are capitalised on the Agency's balance sheet to cover future pension obligations.

Staff pension rights are composed of:

- 2/3 Agency contribution, booked as expenses and capitalised on the balance sheet;
- 1/3 staff contribution, deducted from staff remuneration and capitalised on the balance sheet.

The accumulated pension rights liability included in the balance sheet is calculated as the overall employee and employer pension contribution retained via payroll minus all transfers made to extinguish the liability towards individual employees. A comparison calculation with IPSAS 39 has been made and our total amount outstanding is in line with the calculation that is in accordance with IPSAS 39.

Advance Calls for Contributions

The first Call for Contributions for the year N+1 is issued in year N. The full value of the calls issued in advance is shown on the balance sheet as deferred revenue and the value of the calls which are not cashed at 31 December is shown under the Short-Term Receivables heading.

Revenue

The revenue is recognized when earned in accordance with the financing rules of the Agency.

The revenue stemming from the annual voted budget plus any amendments not recognized previously into the equity section is recognized as earned based on the implementation rate. The surplus for the year is recognized as a liability on the balance sheet, in line with the financial rules.

2024 ANNUAL ACCOUNTS

Note 2 – Personnel expenses

In 2024, the budgetary personnel expenses amount to 32,332,956 € in commitments.

The remuneration of the members of the temporary and contract staff is determined according to the European Defence Agency Staff Regulations.

Personnel categories

EDA employs different categories of personnel:

1. Temporary staff

Staff engaged to fill temporarily a post included in the list of posts appended to the budget of the Agency. They are classified in an administrators' function group (AD), corresponding to administrative, advisory, linguistic, and scientific duties, and assistants' function group (AST), corresponding to executive, technical and clerical duties.

2. Contract staff

Staff not included in the Staff Establishment Plan and engaged for the performance of full-time or part-time duties. Contract staff are subdivided into four function groups corresponding to the duties performed. Each function group is subdivided into grades and steps.

3. Seconded National Experts

Temporarily assigned experts from the Member States' administrations in accordance with EDA's requirements and budgetary possibilities and in accordance with the EDA SNE Rules.

4. Experts on cost-free secondment

Temporarily assigned experts from the Member States' administrations, from a third country with which the Agency has concluded an administrative arrangement, or from organisations/entities with an Administrative Arrangement with the Agency. These secondments do not entail the payment of any allowances or expenses for the Agency.

5. Trainees

EDA has been running its own traineeship programme since October 2018.

Staff renumeration & allowances

Basic salaries

Staff basic salaries (TBA) are processed through the EU Paymasters Office's (PMO), using the NAP system. Grades and salary parameters are updated annually.

Staff statutory allowances & staff social protection

Staff statutory allowances & staff social protection are governed by the EDA Staff Regulations.

Miscellaneous allowances and grants

Orphans pension: EDA has an obligation to pay orphans' pension to the children of a deceased staff member, until each orphan reaches the age of 18 or, subject to confirmation, up to the age of 26 if full-time studies are pursued by the child.

2024 ANNUAL ACCOUNTS

Invalidity allowance

Following termination of employment with EDA due to invalidity, one former Contract staff member is currently in receipt of Invalidity Allowance from EDA.

Staff allowances on entering & leaving service

Staff allowances on entering & leaving service are governed by the EDA Staff Regulations.

EDA staff on 31 December 2024



Temporary staff

110 Temporary Agents were present in the Agency on 31 December 2024. Payment of salary and allowances of temporary agents are governed by the European Defence Agency Staff Regulations.

Contract staff

63 Contract staff were present in the Agency on 31 December 2024. Payment of salary and allowances of contract staff are governed by the European Defence Agency Staff Regulations.

2024 ANNUAL ACCOUNTS

Seconded National Experts (SNEs)

On 31 December 2024, 22 SNEs were present at the Agency. Payment of allowances are governed by the SNE rules of the Agency.

Trainees

On 31 December 2024, the Agency had 18 trainees.

Other staff related expenses

Recruiting expenses

Miscellaneous recruiting expenses related travel and accommodation of recruited staff, organisation of selection procedures as well as medical examinations related to recruitment.

Mission expenses

Expenses related to mission travels, including transport, accommodation and daily allowance.

Medical expenses

Relate to annual health examinations of staff.

Learning and development

Staff training expenses: mandatory and professional development training.

Other external services

Include insurance for staff going on missions, EU Paymasters Office's (PMO) fees.

Social dialogue and staff wellbeing

Expenses related to staff social activities.

Representation expenses

Expenses related to official receptions: catering, event organisation.

2024 ANNUAL ACCOUNTS

Note 3 – Functioning expenses

Building and building-related expenses

Building lease expenditure

The Agency signed a standard Belgian lease for the office building at Rue des Drapiers in Brussels. Rent is settled on a quarterly basis and includes related taxation and indexation.

By 1 July 2027 the Agency will move to a new office building, "The Muse", located in Rue d'Arlon 75-77, in Brussels. The signature of the usufruct contract for 15 years took place on 1 July 2024. The infrastructure fit out of the building by the landlord is ongoing, with hand-over to EDA scheduled for 1 April 2026, followed by the necessary EDA fit-out works which are planned to be completed by June 2027. From the hand-over date onwards, EDA will enjoy a rent-free period of 15 months. The lease period of 15 years will start as of 1 July 2027.

The total payments under the usufruct contract over 15 years amount to 50,572,072 € covering the rental costs (subject to annual indexation), while the re-payments for the fit-out works performed by the landlord amount to a total of 17,462,535 € over 15 years (not subject to annual indexation).

Fitting out of premises

Investments related to the fitting-out of office premises, notably: adjustments for meeting rooms, office partitioning to accommodate new staff members, external lighting, building air-conditioning and other building adjustment expenses.

Office furniture

Desks, tables, chairs, conference room equipment, filing cabinets, cupboards and all miscellaneous office furniture.

Security services and equipment

Expenses related to 24-hour building surveillance, notably security services and guards, surveillance cameras, surveillance locks, cabinets, security doors and other equipment to ensure security of EDA premises.

Cleaning and facility services

Building cleaning and maintenance contracts, including cleaning supplies. Expenses related to waste removal, recycling services.

Preventive and corrective maintenance of technical installations and other building related expenditure

Services for maintenance and repair of technical equipment and installations: electrical systems, air conditioning, elevators, alarm systems and other technical installations, plumbing, heating, gardening.

Utility services

Building utility expenses related to water, electricity, and heating.

Insurances

Selected insurance policies related to EDA premises.

2024 ANNUAL ACCOUNTS

Health and safety

Expenses related to the review and implementation of EDA health and safety policy.

Office supplies

Standard office supplies, including paper, stationery and office consumables.

Postal & delivery expenditures

Postage, express mail.

Mobility related expenditures

Rental fees for office vehicle and related operational & maintenance costs.

Information Technology expenses

IT hardware and software

All expenses related to the Agency's IT systems: servers, desktops, laptops and other IT equipment and software.

IT services and development

Expenses related to development and installation of software, banking software, financial management and accounting systems.

Telecommunication costs

Telecommunication expenses: mobile, internet and dedicated telecommunication lines.

EUCI

Dedicated budget line for the EU classified information project.

Other functioning

Translation and interpretation services

Expenses related to translation (ex: contracts, brochures etc.)

Subscriptions and publication services

Expenses related to specialised information sources and press subscriptions.

Corporate communication expenditures

Expenses related to EDA corporate communication and EDA annual conference.

Meetings, conferences, and seminars

Meeting supplies such as: water, coffee, and sandwiches.

2024 ANNUAL ACCOUNTS

Other services

Other services include specialised legal support, project support (New Building Project), audits, and consultancies.

Note 4 – Operational expenditure

The operational expenditure relates to operational projects and studies coordinated by the Industry Synergies & Enablers (ISE) Directorate, the Capability, Armament & Planning Directorate (CAP) Directorate and the Research, Technology & Innovation (RTI) Directorate.

Note 5 – Budgetary revenues

Operating revenues

The operating revenues consist of the Member States contributions (50,337,782 €), the taxation on staff salaries (2,262,990 €), carry forward cancellations of previous years (1,509,939 €) and other revenues (37,378 €).

Financial revenues

Financial revenues consist of bank interests (934,076 €) and interest on late payments of MS contributions (11,869 €).

Note 6 – MS contributions

In 2024 calls for MS contributions were issued for a total amount of 46,760,000 €. Additionally, the budgetary surplus 2023 (3,577,782 €) was inscribed in the 2024 budget. Consequently, MS contributions for the 2024 budget amount to a total of 50,337,782 €.

Note 7 – Budgetary surplus

The 2024 budgetary surplus of 5,696,141 € is the difference between revenues received and expenses incurred during the financial year. The surplus comprises:

1. the difference in implementation under Title I, Title II and Title III compared to the budget foreseen for 2024 under these titles (915,948 €);

The difference between the budget planned and the implementation reached in expenditure under Title I (Personnel expenses), Title II (Functioning expenses) & Title III (Operational expenses) amounted to 915,948 € in 2024, compared to 423,258 € in 2023, resulting in an implementation rate of 98.2% in 2024 (99.0% in 2023) excluding Title IV budget assigned to cover expenditure related to the new EDA building project.

2024 ANNUAL ACCOUNTS

Under Title I, personnel expenses increased compared to 2023 (+12.9%) mainly due to the growth in staff and the high statutory indexation of staff salaries and allowances (+3.0% as of January and +4.1% as of July). Furthermore, the European Commission, in accordance with the applicable legal framework, increased again the statutory contributions related to pension rights with 1%, which had to be retro-actively implemented as of the second half of the year. It is to be noted that the statutory indexation is driven by the evolution of inflation in Brussels and Luxembourg and the purchasing power of national civil servants from a basket of 10 Member States.

Under Title II, the implementation of the functioning budget for 2024 has been implemented at a lower level compared to 2023 (93.2% in 2024 compared to 98.5% in 2023). This lower implementation is primarily due to the discontinuation of the EUCI-S and EUCI-R system project, which resulted in the budget planned in 2024 for this project not being implemented.

Finally, full implementation of the operational budget under Title III could not be reached (96.9% versus 99.9% in 2023) due to two unsuccessful tender calls late in the year. An amount of 303,775 € remained unspent under the 2024 operational budget.

2. The remaining balance of the budget assigned to the funding of expenditure on the new EDA building under the Title IV (1,623,941 €);

Following the Steering Board's adoption of the 2024 first amending budget, the funds remaining at the end of 2023 under this dedicated Title IV were re-inscribed in the EDA budget for an amount of 1,201,424 €. In addition, an amount of 671,823 € was added following the Steering Board's adoption of the 2024 second amending budget, bringing the 2024 budget under this dedicated Title to a total amount of 1,873,247 €. In 2024, specific contracts related to the new building project have been signed for a total value of 249,306 €, leaving an available budget of 1,623,941€ under Title IV at the end of the year.

3. **Higher than estimated revenue** (1,646,313 €, compared to 1,577,839 € in 2023):

The higher than estimated revenue in 2024 is mainly the result of the exceptionally high revenue from bank interests (934,076 €), combined with a high indexation of staff salaries resulting in higher revenue from deductions from staff renumeration (662,990 €). The European Central Bank has been maintaining elevated key interest rates until June 2024, to manage the high inflation effectively. These high rates have resulted in exceptionally high bank interests generated on the EDA bank accounts in 2024.

Other components of the higher than estimated revenue in 2024 are related to recoveries and late payment interests (49,247 €).

4. Cancellations of amounts carried forward from previous years (1,509,939 €) which represent open balances de-committed after final payments of administrative and operational contracts.

The cancellation of amounts carried forward, which cannot be anticipated, are significantly higher compared to previous years (1,509,939 € compared to 375,261 € in 2023) due to the release of funds carried forward under Title II following the discontinuation of the EUCI-S and

2024 ANNUAL ACCOUNTS

EUCI-R system project and the resulting termination in 2024 of running specific contracts related to the realisation of this project concluded in previous years.

Under Title IV dedicated to the new building project, an amount of 45,097 € has been released following the final payment of specific contracts related the new building concluded in 2023.

Note 8 – Fixed assets and depreciation

Figures in Euro (€)

| Fixed Assets | | | | | | | |
|-----------------------------------|-------------------------|----------------------|----------------------------|---|-------------------------|-------------------|--------------------------|
| Fixed Asset Classes | 2024 Net Asset Value | 2024 Depreciation | 2024 Asset Additions | 2024 Asset Disposals / Transfers / Other | 2023 Net Asset Value | Gross Asset Value | Accumulated Depreciation |
| INFRA SEC Equipment | 32,436 | 2,115 | 30,066 | 0 | 4,484 | 343,200 | (310,764) |
| Office Furniture | 3,783 | 1,297 | 0 | 0 | 5,081 | 133,753 | (129,969) |
| IT Equipment(Software / Hardware) | 544,753 | 913,593 | 40,268 | 905,865 | 512,214 | 2,462,724 | (1,917,970) |
| Tangible AuC | 0 | 0 | 0 | (806,513) | 806,513 | 0 | 0 |
| Intangible AuC | 0 | 0 | 0 | (99,352) | 99,352 | 0 | 0 |
| Total | 580,973 | 917,005 | 70,334 | 0 | 1,427,644 | 2,939,676 | (2,358,704) |

The depreciation was calculated in accordance with the rules defined in the section on specific accounting policies.

The tangible and intangible assets under construction had been functional since 2024 and reclassified as IT equipment. EDA decided that several of the IT equipment were no longer useful and, therefore, an auction was organized in March 2025. In 2024, an estimation of the current value of the items for auction was performed and additional depreciations were accounted for.

The newly acquired tangible fixed assets relate mainly to electrical and energy management solutions, a rack-mounted server, and two firewall related hardware.

Note 9 – Cash

EDA bank accounts

As at 31/12/2024, the global balance on the Agency's bank accounts related to EDA general budget totalled 47,131,252 €.

| EDA Bank Accounts | | | |
|---------------------|------------|------------|--|
| 4.0 | 2024 | 2023 | |
| n € Opening balance | 38,852,269 | 35,702,082 | |
| Closing balance | 47,131,252 | 38.852,269 | |

Employee pension rights are managed in a separate bank account. The figure in the table above shows the consolidated closing balance at the end of 2024 on both bank accounts: 22,251,953 € on the EDA pensions bank account and 24,879,299 € on the EDA general bank account.

2024 ANNUAL ACCOUNTS

Note 10 – Stakeholders

The equity comprises the accumulated economic result (11,287,761 €) of past periods and the economic profit for the year (1,833,227 €).

Note 11 – Accrued charges

The Accrued charges amount to 5,727,717 € with the following composition:

- Accrued charges for employee remuneration: 618,531 €
- o Accrued charges for administrative expenditure: 374,986 €
- Accrued charges for operational expenditure: 4,734,200 €

The accrued charges for employee remuneration are calculated based on the allowances and leave entitlements due as at 31 December 2024.

The accrued charges are calculated based on expected invoices/charges to be received/charged at the beginning of 2025 relating to goods/services delivered in 2024.

The accrued charges for contracted studies and on-going support services are calculated on a pro rata basis to ensure the closest possible estimate.

Note 12 – Staff payables

Pensions

The total statutory staff pension rights accumulated on the Agency's balance sheet as per 31 December 2024 amount to 21.3 M €. This total represents the expected future payments that EDA is required to make to settle pension obligations resulting from staff's service in the current and prior periods. The pension contributions from staff and EDA are a fixed percentage of the basic salary, determined at EU level based on applicable regulations.

Pension provision for 2024 increased by 2 M € and is composed of the following items:

2024 ANNUAL ACCOUNTS

| Pension Provision | | | | |
|--|---------|---------|--|--|
| Ink€ | 2024 | 2023 | | |
| EDA Staff Pension Accruals | | | | |
| EDA Contribution for Temporary Agents | 3,500 | 2,865 | | |
| EDA Contribution for Contract Staff | 433 | 316 | | |
| Staff Contribution for Temporary Agents | 1,750 | 1,431 | | |
| Staff Contribution for Contract Staff | 866 | 631 | | |
| Capitalised interests | 574 | 0 | | |
| Payments for Severance Grants | (5,070) | (3,829) | | |
| Payments for Maintenance of Pension Rights | (34) | (354) | | |
| Total | 2,018 | 1,060 | | |

A total of approx. 7.12 M € was cashed in the Pensions dedicated bank account. This amount is composed of the staff pensions right from the EDA general budget.

The bank interest yielded on the Pensions bank account was 574 K € and was capitalized. A total of approx. 5.10 M € was transferred out. This includes payments of severance grants and maintenance of pension rights.

To ascertain that the accumulated amount sufficiently covers the Agency's liabilities concerned, a comparison calculation based on the Projected Unit Credit Method has been applied. The result of this calculation amounts to a total of 21,744 K € in pension liabilities, which is in line with the total amount accrued on the EDA pensions bank account (22,251 K €).

The liabilities concerned were assessed at 31 December 2024 and based on the rules of the Staff Regulations applicable at this date. For the valuation of employee benefit liabilities and the determination of the pension cost the following key parameters and assumptions have been used: date of birth, contract start and end date, contract type & grade, exit assumption date (calculation date) and an actuarial coefficient for transfer out based on the age of staff. Expected future salary increase is considered into the actuarial coefficient for transfer out based on the age of the employee.

Note 13 – Short-term receivables

The short-term receivables mainly consist of the MS contribution receivables 14,814,625 €, the interest received on 1 January 2025 for 262,179 €, which are the received interests on our bank account for the last quarter of 2024, and the deferred charges of 350,949 €.

The MS contribution receivables 14,814,625 € relate to the advance call for contribution 2025 which was launched in 2024. Deferred charges mainly relate to invoices in 2024 that also include services for 2025.

The deferred charges (350,949 €) relate mainly to payments for IT licences and subscriptions with a validity extending beyond 31 December 2024. Accrued income relates to bank interest corrections received only in 2025.

2024 ANNUAL ACCOUNTS

The sundry receivables include the following:

| Sundry receivables | | | |
|---------------------------------------|---------|--------|--|
| In€ | 2024 | 2023 | |
| Staff receivables | 57,993 | 47,855 | |
| Advance payment on suppliers or staff | (1,181) | 201 | |
| AR customers | 0 | 1,254 | |

Note 14 – Transfers between accounts

EDA has a dedicated pension bank account in which the pension contributions acquired by the employees are held. The main part of the transfers between accounts is made up by the transfers of EDA's pension contributions (approx. $6.55 \text{ M} \cdot \text{C}$) to this account.

Note 15 – Financial expenses

The financial expenses consist of unrealised exchange rate losses (2 K €).

Note 16 – Pension and salary contributions additional revenue

Pension and salary contributions acquired by employees recruited under EDA Additional Revenue budget are also transferred into the dedicated pension bank account.

Note 17 – Other receipts

This category contains mainly the received repayment of 65 K € from ING as the period for extension of banking services under the former Framework contract was shortened following the earlier start of a new Framework contract for such services.

In addition, other receipts concern 2 instalments of 1 K € that were received following a legal case. The Agency was the defendant in one legal proceeding before the General Court. In accordance with the Court's judgement EDA has won the case. In March 2023 an agreement with the complainant was reached, leading to a recovery of expenses in EDA's favour which ended in the first quarter of 2024.

Note 18 – Deferred revenue

The deferred revenue is composed of:

- The first Call for Contributions for 2024 which has been issued to the MS for a total value of 16,787 K €, including advance contributions;
- The surplus of the closed ad hoc projects at the value of 128 K €;
- The surplus for the year 2024 at the value of 5,696 K €.

2024 ANNUAL ACCOUNTS

Note 19 – Contingent assets and liabilities

On 7 March 2024 the Agency was notified of the Case T-105/24 (<u>link</u>⁴), introduced by the consortium Airbus Defence and Space SAS et Marlink Events SAS against EDA, for the annulment of EDA's decisions regarding the award of a contract and a financial compensation.

In the unlikely event of a payable financial compensation, only MS and entities participating to the Ad Hoc Project arrangement concerned would be requested to contribute on a pro-rated basis (ratio to be established) to the payment of such compensation.

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⁴ Case T-105/24: Action brought on 21 February 2024 – Airbus Defence and Space and Marlink Events v EDA

Audit opinion

INDEPENDENT AUDITOR'S REPORT TO THE STEERING BOARD OF THE EUROPEAN DEFENCE AGENCY

In accordance with Article 43 of the Financial Rules the College of Auditors have audited the accompanying Annual Accounts of the European Defence Agency ("Agency") for the year ended 31 December 2024, which comprise the 2024 Budget implementation Report, the 2024 Balance Sheet, the 2024 Cash Flow Statement, the 2024 Statement of Financial Performance, the 2024 Statement of Changes in Net Assets and Notes to the 2024 Annual Accounts. We report to you on the performance of our mandate of Independent Auditor and present our opinion on the annual accounts.

Management's Responsibility for the Financial Statements

Following articles 20 and 39 of the Financial Rules, the financial statements shall be drawn up in accordance with rules based on internationally accepted accounting standards for the public sector. The Steering Board appointed an Accounting Officer, responsible for the preparation and fair presentation of the financial statements. According to Article 23 (1) of the Financial Rules this responsibility includes:

- a) proper implementation of payments, collection of revenue and recovery of amounts established as being receivable;
- b) keeping, preparing and presenting the accounts;
- c) implementing the accounting rules and the chart of accounts;
- d) validating systems laid down by the Authorising Officer to supply or justify accounting information;
- e) treasury management.

In connection with the Annual Accounts of the Agency the Chief Executive provided us with a Management Representation Letter dated 30 June 2025, which formed part of the audit procedure and is stored in the audit documentation.

Auditor's Responsibility

Our responsibility is to express an opinion on these Annual Accounts based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements, plan and perform the audit in order to obtain reasonable assurance whether the Annual Accounts are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Annual Accounts.

The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Annual Accounts, whether due to fraud or error. In making those risk assessments; the auditor considers internal controls relevant to the preparation and fair presentation of the Annual Accounts in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the entity's internal control.

2024 ANNUAL ACCOUNTS

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates, if any, made by the Accounting Officer, as well as evaluating the overall presentation of the Annual Accounts. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

We have also examined the Annual Accounts on the activities of the Agency and the implementation of the budget, to identify any material inconsistencies with the audited Annual Accounts.

Opinion

In our opinion the Annual Accounts present fairly, in all material respects, give a true and fair view of the financial position of the project managed by the European Defence Agency as at 31 December 2024 and of its financial performance and its cash flows for the year then ended in accordance with:

- Council Decision (CFSP) 2015/1835 of 12 October 2015 defining the statute, seat and operational rules of the European Defence Agency;
- Council Decision (EU) 2016/1353/CFSP of 4 August 2016 on the financial rules of the European Defence Agency.

Audit findings and comments of the auditor without impact on the audit opinion are included in the associated audit report.

Brussels, 30 June 2025

College of Auditors of the European Defence Agency

Represented by

Radu-Viorel MARCU

Maria Annunziata RUCIRETA

Panagiotis MILOPOULOS

College of Auditor

College of Auditors

Member of the College of auditors Member of the College of auditors

Date: 30/06/2025