



Ministry of Defence
and Sports of the
Republic of Austria

ESDC EUROPEAN ARMAMENT COOPERATION COURSE

AWARENESS LEVEL COURSE (AWL)

PROGRAMME

(ALL SPEAKERS TO BE CONFIRMED)

DRAFT AS OF 20 08 2013

BRUSSELS, 15 – 17 October 2013

TIME	SUBJECT	LECTURER	METHODOLOGY	MODULE	GENERAL LEARNING OBJECTIVES
Tuesday, 15 October 2013					
Moderation: Course Director Ernst M Felberbauer					
08.30 – 08.45	Course Introduction	Course Director	Interaction	INTRODUCTION	<ul style="list-style-type: none"> • Introduction to the Awareness Level Course • Administrative and organisational details
08.45 – 09.00	Introduction to ESDC	Course Director European Security and Defence College	Presentation	INTRODUCTION	<ul style="list-style-type: none"> • Introduction to European Security and Defence College
09.00 – 09.45	Key Note Address	Claude France Arnould Chief Executive European Defence Agency (TBC)	Key Note Q&A	INTRODUCTION	<ul style="list-style-type: none"> • Welcome Note on behalf of the European Defence Agency
09.45 – 10.15	Introduction to European Armaments Cooperation	Giampaolo Lillo Armaments Director European Defence Agency (TBC)	Lecture	KEYNOTE	<ul style="list-style-type: none"> • Introduction to European Defence Agency • Introduction to the CSDP and its connection to European Armament Cooperation Issues • Relevance and dimension of Armaments Cooperation in times of austerity • Introduction to Pooling&Sharing in the EU
10.15 – 10.45	COFFEE BREAK				

10.45 – 12.00	The Common Security and Defence Policy in Practice - the EUMS View on European Armaments Cooperation	LTG Wolfgang Wosolsobe Director General EU Military Staff (TBC)	Lecture Q&A	POLITICAL AND ECONOMICAL ENVIRONMENT	<ul style="list-style-type: none"> • Expansion of IDL learning modules with an overview of the historical and geopolitical context within which the Common Security and Defence Policy (CSDP) has been developed and implemented • Key events, actors, actions and documents shaping the CSDP as it stands now and will develop in the future • Defence aspect of CSDP development and to the rationale for defence co-operation within the CSDP context • Multilateral and international initiatives, including the Ghent initiative (Pooling&Sharing), the Weimar initiative and the NATO Smart Defence • EUMS Contributions to European Armament Cooperation
12.00 – 13.30	LUNCH				
13.30 – 15.00	Mission, Policies and Projects of the EDA	Graham Muir Head of Policy and Planning Unit European Defence Agency (TBC)	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	<ul style="list-style-type: none"> • Reasons for which the European Defence Agency (EDA) was created, the description of its mission and role in capability development, armaments, research and technology, and industry and market areas, and the main results achieved • Strategies, policies, common tools, legal framework (including the Cat. A and B), and major programmes and projects the EDA manages on behalf of the Member States • Strategic partnerships with other institutions, organizations and countries
15.00 – 15.30	COFFEE BREAK				

15.30 – 17.00	Main Trends in Defence Capability Development	Christian Madsen Head of Capability Support Unit European Defence Agency (TBC)	Lecture Q&A	POLITICAL AND ECONOMICAL ENVIRONMENT	<ul style="list-style-type: none"> • Key stakeholders and the main trends in European capability development, needs and shortfalls up to 2025 and beyond • European plans, priorities and actions in this area, and taking into account national situations and potential areas of common interest • Current trends in national defence spending (e.g. planning and the execution of budget cycles) • Risks and challenges facing Member States across the full range of CSDP missions, from the defined military requirements to lessons from recent and current operations
17.00 – 17.30	Wrap-up	Course Director	Interaction		
17.30 – 19.00	RECEPTION hosted by EDA				

TIME	SUBJECT	LECTURER	METHODOLOGY	MODULE	GENERAL LEARNING OBJECTIVES
Wednesday, 16 October 2013					
Moderation: Course Director Ernst M Felberbauer					
08.30 – 10.30	Intercultural Communication - Effective International Co-operation	Michael Gates Richard Lewis Communications (TBC)	Lecture Exercise	INTERCULTURAL AWARENESS	<ul style="list-style-type: none"> • Developing awareness, appreciation, and ability to collaborate with each other • Exploring informal mechanisms for collaborative efforts, negotiation and consensus-building capabilities • Negotiation and consensus building to develop skills in interpersonal and group dynamics (e.g. conflict management, communication, perspective taking, decision making, team building) at both the dyadic level and the group team level • Simulations, cases, and experiential exercises used to include high levels of cultural, ethnic, organizational, and ideological diversity
10.30 – 11.00	COFFEE BREAK				
11.00 – 12.00	Why Cooperation Matters – Connecting Ideas and Realisation	Wolfgang Sagmeister Austrian MoDS (TBC)			<ul style="list-style-type: none"> • Developing a practical understanding of the linkage of ideas for Armament Cooperation to their realisation • Defining chances, limitations and borders • Setting first steps in the practical realisation of Armament Cooperation projects
12.00 – 13.30	LUNCH				

13.30 – 15.00	The Integration of the European Defence Equipment Market and the European Defence Technological and Industrial Base	Tarja Jaakkola Assistant Director Industry and Market European Defence Agency (TBC)	Lecture Q&A	POLITICAL AND ECONOMICAL ENVIRONMENT	<ul style="list-style-type: none"> • An overview of the current situation on the European Defence Equipment Market (EDEM), pointing out to the work of the EDA and other institutions dealing with defence market issues • A general picture of the supply side of the European defence market, the composition of the European Defence, Technological and Industrial Base (EDTIB), its current shape and prospect for the future • The application of Article 346 TFEU, EC Defence Directives, Intergovernmental Regime, security of supply, security of information, export control system, industrial capabilities and industrial aspects of pooling and sharing • European industrial landscape in the global context • The role of the Letter of Intent (LOI)
15.00 – 15.30	COFFEE BREAK				
15.30 – 17.00	Missions, Policies and Strategic Programmes of NATO, NPLSOs (NSPA and others)	Michael Hain General Manager NAPMA (TBC)	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	<ul style="list-style-type: none"> • An overview of NATO activities related to armaments co-operation, including internal decisions mechanisms (e.g. CNAD) • The main NATO co-operative programmes, the industry participation, including NIAG • NATO Production and Logistics Organization, including NSPA, and the role this organization plays in building military capabilities and promoting interpretability • Examples of NATO strategic programmes such as SAC, AGS, NAEW&C and the concept of the Weapon System Partnership used to analyse various acquisition issues
17.00 – 17.30	Wrap-up	Course Director	Interaction		

TIME	SUBJECT	LECTURER	METHODOLOGY	MODULE	GENERAL LEARNING OBJECTIVES
Thursday, 17 October 2013					
Moderation: Course Director Ernst M Felberbauer					
8.30 – 10.30	Missions, Policies and Programmes of the OCCAR, NORDEFECO and BENELUX	<p>OCCAR: N.N. Business Development Officer OCCAR (TBC)</p> <p>NORDEFECO: Erkki Aalto Defence Counsellor Permanent Representation of Finland to the EU (TBC)</p> <p>BENELUX: N.N. (TBC)</p>	Lecture Q&A	INSTITUTIONS AND STAKEHOLDERS	<ul style="list-style-type: none"> • The main players in the regional defence co-operation in Europe, including the OCCAR, NORDEFECO and BENELUX • Reasons for regional co-operation and specificities of each defence collaborative platform in Europe, its form and substance, with a special emphasis on the on-going activities and projects • Interplay between regional platforms and the mainstream European efforts in capability development
10.30 – 11.00	COFFEE BREAK				

11.00 – 11.30	Course Evaluation Wrap-up Introduction to Expert Level Course	Course Director	Interaction		
11.30 – 12.30	<p>CLOSING ADDRESSES AND CERTIFICATE CEREMONY</p> <p>LTG Günter HÖFLER Austrian Military Representative to the EU and NATO (TBC)</p> <p>Giampaolo Lillo Armaments Director European Defence Agency (TBC)</p>				